



Ugandan Academy
for Health Innovation
and Impact

Academy News

HIGHLIGHTS

- Ugandan Academy provides capacity building at all stages of the sub-granting process
- Capacity building for sub-grantees supports them to deliver project results and better serve people living with HIV/TB

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Supporting Academy Sub-grantees to deliver

“What measures are in place to ensure that the funds given to the sub-grantees will be used for their intended purpose?” This question was posed by a journalist at the ceremonial handover of contracts to the six sub-grantee organisations that had received funds from the Ugandan Academy for Health Innovation and Impact. This function on March 14th 2017 was the culmination of the Academy’s first Request for Applications (RFA) process.

Executive Director of the IDI Dr. Richard Brough assured the gathering that “in addition to the stringent criteria that had been used to select the final awardees from all those that had applied, implementation of the projects will be guided by the robust grants, finance and administrative systems of the IDI”.

Indeed, the previous day, administrative teams from all sub-grantee organisations had attended a compre-



Academy team conducts sub-grantee support supervision at the Child and Family Foundation (CFU)

hensive orientation and training at the IDI on monitoring, reporting, financial management, grants management and communication.

This initial orientation is just a part of the continuous support supervision, monitoring and capacity building that the Academy and IDI will implement as part of sub-grantee management. Whether the capacity building is implementing risk mitigation strategies, or to ensure adequate documentation of progress, or given through support supervision, the Academy has put systems in place to ensure that sub-grantees have sufficient support to deliver on their project objectives.

From the Academy Director



Academy Director in orientation session for sub-grantee staff

When the Ugandan Academy launched its first call for proposals to address gaps in clinical care, health systems and research, capacity building was a key consideration in establishing partnerships with the successful organisations. This issue of the *Academy News* highlights the activities that the Academy has undertaken to strengthen the capacity of sub-grantees to achieve the objectives of their innovative projects, right from the proposal review stage to implementation. With these efforts, it is our intention to ensure sustainability of the resulting improvements in delivering HIV and TB care.

Dr. Rosalind Parkes-Ratanshi

Capacity building during Orientation of sub-grantees



What capacity building entails

PROPOSAL STAGE

Feedback to improve promising proposals

- Budget
- M&E Framework
- Project objectives
- Technical content

AWARD OF GRANTS

Orientation on IDI/Academy expectations & SOPs

- Monitoring & Reporting
- Financial Management
- Grants management
- Communication

IMPLEMENTATION

Continuing Support supervision

- Project management
- Financial management
- Project reporting
- Mitigation of challenges
- Addressing issues identified in risk assessment
- Procurement support

Strategic objective 1 of the Ugandan Academy is to “Drive innovation for impact in the Health Sector”.

An expected outcome of this objective is to increase the number of high quality innovations resulting in improvements in the health sector.

To achieve this, the Academy works with organisations serving people living with HIV/TB.

From the time that a call for proposals for innovative

approaches to HIV and TB care is released by the Ugandan Academy, a process of partnership building begins. All possible means

are employed to give the selected organisations a maximum opportunity to succeed.

Capacity building during proposal review

“The feedback helped us to be more cost effective and design a better flow of activities. We also reviewed the proposed number of target beneficiaries”.

Christopher Emanzi, Project Officer, HOCADEO

“Giving feedback to improve good proposals was a unique and constructive way of reviewing proposals. It was innovative.”

Dr. Nathan Kenyamugisha, Former DG Health Services, MOH, & member of review committee

Capacity building during ongoing support supervision



HOCADEO beneficiaries posing in front of their kitchen garden nursery beds

Discussing implementation challenges of sub-grantees feeds into the planning processes at the Academy, triggers improvements in project coordination and support from the Academy. This results in the overall success of the projects and provides tangible benefits to many beneficiaries.

For example, in April 2017, the Academy support supervision team visited Hoima Caritas Development Organization - Hoima Diocese (HOCADEO), whose area of focus is livelihoods promotion among people living with HIV/AIDS in Kabowya sub-county.

CURRENT SUB GRANTEEES

- Integrated Community Based Initiatives (ICOBIs)
- Makerere University School of Public Health (MakSPH)
- The AIDS Support Organization (TASO)
- Child and Family Foundation (CFU)
- Sustainable Development Initiatives (SDI)
- Hoima Caritas Development Organization-Hoima Diocese (HOCADEO)

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